

Board and Senior management team expenses, as paid, July - September 2025

Name	Description	Fuel for hire car	Hotel Room bookings	Mileage for Expense Claims Cars and Vans	Parking Charges - Tolls, parking fees	Subsistence while on business travel	Travel - Train	Travel - Air	Mileage for Expense Claims Passenger	Travel - Taxi	Travel - Tram	Grand Total
Oster Milambo	Senior management	264.98	94.00			224.54						583.52
Ronan O'Hara	Senior management			86.58	32.84	52.23	64.90	307.31		25.00	9.50	578.36
Michael Spain	Senior management			335.48	78.40	270.75			32.74			717.37
Total		264.98	94.00	422.06	111.24	547.52	64.90	307.31	32.74	25.00	9.50	1,879.25

Please note that amounts shown are gross of VAT and reflect the month in which the claim was received and paid and therefore the payment may cover expenditure for more than one month.

Per the Crown Estate Scotland expenses policy when staff travel for business normal practice is for the most senior member of staff present to pay for group subsistence, to within limits allowable in the expenses policy.

This provides efficiencies for processing, and reduces the transitory cashflow burden on more junior staff members.