

Public Services Reform (Scotland) Act 2010

The Public Services Reform (Scotland) Act 2010 requires us to publish certain information on our expenditure. This promotes openness and transparency across the Scottish public sector.

Crown Estate Scotland Statement of Expenditure 2023-24

- **Payments in excess of £25k**
- **Public Relations/Marketing** – £551k
- **Overseas Travel** – £2k
- **External Consultancy** – £834k
- **Hospitality & Entertainment** – £13.6k

Expenditure on Public Relations includes:

- Advertising, marketing and branding
- Social media
- Design work and publications
- Donations and sponsorship (including to external industry related events)
- Subscriptions
- Event management
- In-house staff costs
- Any other promotional activity

Members of staff who received remuneration in excess of £150,000 (does not include receipt of pension, voluntary severance compromise agreements or redundancy payments): **none**

Statement of Efficiency, Effectiveness and Economy

Crown Estate Scotland is committed to delivering increased value through improvements in the economy, efficiency and effectiveness of its functions.

We are self-funded and do not receive funding towards running costs from Scottish Government. All our net surplus revenue profit is paid to the Scottish Consolidated Fund, which is managed by Scottish Government Ministers.

In 2023-24 the expenditure noted above aided Crown Estate Scotland generating £113.2m for the Scottish Consolidated Fund to support wider public spending and is consistent with being a commercial operator and public corporation.

Our core values of commercialism, integrity, excellence and collaboration support a culture of careful financial and risk management, and a focus on results and outcomes over inputs and outputs.

In 2023-24 we delivered:

- £113.2m net surplus revenue profit returned to The Scottish Government for public spending

Promotion of Sustainable Economic Growth

With regard to promoting sustainable economic activities on the Scottish Crown Estate, key activities in 2023-24 included:

- Advancing opportunities for investment in ports to help unlock the economic, social and environmental potential of the 'Blue Economy'.
- Delivery of a programme of engagement events, activities and opportunities that supported the local economy around Tomintoul and Glenlivet.
- Delivery of Mosstodloch 2040, an engagement-led masterplan outlining area development over the next five, 10 and 20 years.
- Awarding grants totalling £300,000 to community projects across Scotland through our Sustainable Communities Fund. These awards supported projects such as the development of affordable homes, or energy efficient workspaces which will help to unlock the potential of their communities.

Commitment to operating sustainably

Environmental sustainability of the assets is key to our long-term success as an asset manager and investor, and to our ability to generate lasting value for Scotland. In 2023-24 we continued to work with the Scottish Government, partners and communities to encourage sustainable practices, to invest in public access and education activities to enhance public use and understanding of the natural environment.

This is demonstrated by activities including:

- The initial implementation of a multiyear programme of improvements to our residential property portfolio, incorporating energy efficiency works and solar PV installations.
- Awarding grants totalling £126,000 to environmental projects undertaken by our tenants through our Sustainable Communities Fund. These awards supported projects such as the control of invasive species, installation of EV charging points and the creation of community woodland space.
- Progressing implementation of our new green office and travel plans and completing our third year of measuring emissions.

Crown Estate Scotland's assets are significant in supporting the delivery of Scottish Government objectives relating to the environment. Under the Wildlife and Natural Environment (Scotland) Act 2011, the 'Six Big Steps for Nature' set out in Scotland's Route Map to 2020 are integrated into our business planning.

Procurement

All significant procurement activities were carried out via the Scottish Government's Public Contracts Scotland website. Wherever possible, use was made of public sector Framework Agreements (these agreements often offer better commercial terms than an organisation such as Crown Estate Scotland could achieve acting independently). We were active in Scottish Government Procurement Best Practice networks.

<u>DATE</u>	<u>SUPPLIER</u>	<u>DESCRIPTION</u>	<u>AMOUNT £000's</u>
11/04/2023	Caol Regeneration Company Limited	Property repair and improvement	179.7
13/04/2023	G&A Construction	Property repair and improvement	27.7
19/04/2023	DWS Associates Limited	Project support	35.0
19/04/2023	ORE Catapult	Project support	48.0
19/04/2023	G&A Construction	Property repair and improvement	40.8
21/04/2023	Fisheries Management Scotland	Project support	100.2
21/04/2023	The Risk Factor Limited	Insurance	103.7
21/04/2023	HMRC	PAYE	119.0
26/04/2023	McLaren Plant Ltd	Property repair and improvement	29.6
05/05/2023	Fisheries Management Scotland	Project support	40.0
12/05/2023	BIDWELLS	Estate Management	51.8
19/05/2023	BIDWELLS	Estate Management	33.5
19/05/2023	Marine Scotland - Scottish Government	Project support	130.0
22/05/2023	HMRC	PAYE	119.4
25/05/2023	McLaren Plant Ltd	Property repair and improvement	42.9
26/05/2023	Savills (UK) Limited (Urban)	property costs	57.3
26/05/2023	Xodus Group Limited	Project support	33.6
02/06/2023	BIDWELLS	Estate Management	51.8
02/06/2023	Forth District Salmon Fishery Board	Estate Management	63.5
02/06/2023	Savills (UK) Limited	project support	27.9
02/06/2023	Strutt & Parker	Estate Management	148.5
02/06/2023	WARDELL ARMSTRONG	Estate Management	31.7
14/06/2023	L K Roofing Ltd	Property repair and improvement	50.7
15/06/2023	Ove Arup & Partners Ltd	Project support	46.8
20/06/2023	Savills (UK) Limited	project support	40.0
21/06/2023	HMRC	VAT	846.9
22/06/2023	HMRC	PAYE	119.1
28/06/2023	The City of Edinburgh Council	Rates	58.7
28/06/2023	Strutt & Parker	Project support	64.2
28/06/2023	Turner & Townsend Project Management Ltd	Project support	65.4
29/06/2023	Strath Civil Engineering	Property repair and improvement	162.5
10/07/2023	BIDWELLS	Estate Management	51.8
12/07/2023	Newlands Construction Services	Property repair and improvement	46.5
12/07/2023	Tony Weir Contractor Ltd	Property repair and improvement	67.1
12/07/2023	W. Dempster Roofing	Property repair and improvement	48.0
14/07/2023	G&A Construction	Property repair and improvement	62.0
14/07/2023	Strath Civil Engineering	Property repair and improvement	32.4
18/07/2023	D. Stephen Professional Tree Works	Property repair and improvement	45.7
19/07/2023	Tony Weir Contractor Ltd	Property repair and improvement	27.5
21/07/2023	HMRC	PAYE	135.6
28/07/2023	McLaren Plant Ltd	Property repair and improvement	35.0
04/08/2023	BIDWELLS	Estate Management	51.8
15/08/2023	Strutt & Parker	Estate Management	148.5
16/08/2023	Strath Civil Engineering	Property repair and improvement	120.9
16/08/2023	WLB (Contracts) Ltd	Property repair and improvement	63.3
18/08/2023	Ove Arup & Partners Ltd	Project support	148.7
18/08/2023	Savills (UK) Limited (Urban)	property costs	57.3
18/08/2023	Strutt & Parker	Estate Management	93.2
21/08/2023	HMRC	VAT	846.9
22/08/2023	HMRC	PAYE	123.0
25/08/2023	Strutt & Parker	Estate Management	32.2
25/08/2023	Turner & Townsend Project Management Ltd	Project support	93.1
31/08/2023	The Risk Factor Limited	Insurance	103.0
31/08/2023	Strutt & Parker	Estate Management	77.8
08/09/2023	Tony Weir Contractor Ltd	Property repair and improvement	30.4
11/09/2023	BIDWELLS	Estate Management	51.8
11/09/2023	NatureScot	Project support	67.6
11/09/2023	Bike Glenlivet Ltd t/a Bike Glenlivet	Property repair and improvement	71.8
13/09/2023	W. Dempster Roofing	Property repair and improvement	44.9
15/09/2023	Turner & Townsend Project Management Ltd	Project support	52.8
22/09/2023	ESR EUROPE (Service charge)	Property service charge	31.9
22/09/2023	Ove Arup & Partners Ltd	Project support	44.6
22/09/2023	HMRC	VAT	846.9
22/09/2023	Scottish Government	SG - net revenue surplus transfer	8300.0
22/09/2023	HMRC	PAYE	114.9
22/09/2023	Bike Glenlivet Ltd t/a Bike Glenlivet	Project support	25.7
22/09/2023	Ernst & Young LLP	Project support	72.0
27/09/2023	Darroch & Allan Ltd	Property repair and improvement	52.5
29/09/2023	Aecom Limited	Project support	30.9
29/09/2023	Ove Arup & Partners Ltd	Project support	66.5

06/10/2023	G&A Construction	Property repair and improvement	90.1
09/10/2023	Divine Construction & Joinery Limited	Property repair and improvement	62.1
13/10/2023	BIDWELLS	Estate Management	56.8
13/10/2023	Strutt & Parker	Estate Management	74.2
19/10/2023	Tony Weir Contractor Ltd	Property repair and improvement	68.1
20/10/2023	HMRC	PAYE	125.1
20/10/2023	Ernst & Young LLP	Project support	54.0
23/10/2023	L K Roofing Ltd	Property repair and improvement	63.8
23/10/2023	McLaren Plant Ltd	Property repair and improvement	40.0
23/10/2023	WLB (Contracts) Ltd	Property repair and improvement	33.3
07/11/2023	BIDWELLS	Estate Management	86.3
10/11/2023	Anderson Strathern LLP	Legal support	25.6
15/11/2023	Carbon Trust Limited	Project support	28.8
15/11/2023	ESR EUROPE (Service charge)	Property service charge	31.9
15/11/2023	Ove Arup & Partners Ltd	Project support	58.6
15/11/2023	Savills (UK) Limited (Urban)	property costs	57.3
15/11/2023	Strutt & Parker	Estate Management	74.2
21/11/2023	Fisheries Management Scotland	Project support	40.0
21/11/2023	HMRC	VAT	846.9
21/11/2023	Ernst & Young LLP	Project support	54.0
22/11/2023	HMRC	PAYE	122.7
29/11/2023	Newlands Construction Services	Property repair and improvement	39.3
29/11/2023	Strath Civil Engineering	Property repair and improvement	66.3
01/12/2023	Foundation Scotland	Project support	28.8
08/12/2023	BIDWELLS	Estate Management	51.8
08/12/2023	Clyde River Foundation (The)	Project support	25.0
08/12/2023	Ove Arup & Partners Ltd	Project support	66.5
13/12/2023	Charles W Pirie Steel Fabricators	Property repair and improvement	72.0
14/12/2023	WLB (Contracts) Ltd	Property repair and improvement	43.4
15/12/2023	Renewable UK	Project support	60.0
15/12/2023	Strutt & Parker	Estate Management	74.2
15/12/2023	HMRC	VAT	846.9
20/12/2023	Pitcalzean Farm Enterprises	Property transaction	288.0
21/12/2023	Scottish Government	SG - net revenue surplus transfer	8364.1
21/12/2023	W J Murray	Property repair and improvement	64.5
22/12/2023	Ove Arup & Partners Ltd	Project support	57.2
22/12/2023	HMRC	PAYE	126.0
11/01/2024	A&S Jardine	Property repair and improvement	43.2
12/01/2024	BIDWELLS	Estate Management	51.8
12/01/2024	Renewable UK	Project support	90.0
12/01/2024	Strutt & Parker	Estate Management	74.2
12/01/2024	Anderson Strathern LLP	Legal support	35.4
12/01/2024	Turner & Townsend Project Management Ltd	Project support	39.9
16/01/2024	Grosvenor Systems Limited	Software costs	60.2
16/01/2024	ORE Catapult Development Services Ltd	Project support	28.2
22/01/2024	HMRC	PAYE	126.7
25/01/2024	W J Murray	Property repair and improvement	116.8
26/01/2024	Burnfield Builders & Demolishers Limited	Project support	53.8
26/01/2024	The Crown Estate	Project support	125.4
26/01/2024	UKRI (Natural Environment Research Council)	Project support	50.0
31/01/2024	G&A Construction	Property repair and improvement	58.6
09/02/2024	Anderson Strathern LLP	Legal support	25.6
15/02/2024	Pitcalzean Farm Enterprises	Property transaction	288.0
15/02/2024	Pitcalzean Farm Enterprises	Property transaction	168.0
15/02/2024	Pitcalzean Farm Enterprises	Property transaction	120.0
15/02/2024	Tony Weir Contractor Ltd	Property repair and improvement	42.6
15/02/2024	Bell Group Ltd	Property repair and improvement	32.5
19/02/2024	BIDWELLS	Estate Management	51.8
19/02/2024	Savills (UK) Limited (Urban)	property costs	58.2
19/02/2024	Strutt & Parker	Estate Management	94.8
19/02/2024	BIDWELLS	Estate Management	29.0
22/02/2024	HMRC	PAYE	219.5
22/02/2024	Tony Weir Contractor Ltd	Property repair and improvement	52.5
26/02/2024	Pitcalzean Farm Enterprises	Property transaction	312.0
28/02/2024	HMRC	VAT	846.9
29/02/2024	SCG Farming	Property repair and improvement	42.9
29/02/2024	Tony Weir Contractor Ltd	Property repair and improvement	87.2
01/03/2024	Strutt & Parker	Estate Management	61.3
08/03/2024	Anderson Strathern LLP	Legal support	25.5
08/03/2024	Computacenter (UK) Ltd	Software costs	93.1
08/03/2024	ORE Catapult	Project support	36.0

14/03/2024	Tony Weir Contractor Ltd	Property repair and improvement	28.9
15/03/2024	BIDWELLS	Estate Management	51.8
15/03/2024	Foundation Scotland	Community capacity grant	305.8
15/03/2024	Charles W Pirie Steel Fabricators	Property repair and improvement	86.7
20/03/2024	HMRC	VAT	846.9
21/03/2024	Charles W Pirie Steel Fabricators	Property repair and improvement	31.6
22/03/2024	HMRC	PAYE	156.3
25/03/2024	Ove Arup & Partners Ltd	Project support	41.8
25/03/2024	Strutt & Parker	Estate Management	78.0
25/03/2024	Maelor Forest Nurseries Ltd	Project support	51.2
28/03/2024	The Crown Estate	Project support	125.4
28/03/2024	Scottish Government	SG - net revenue surplus transfer	3000.0