

Public Services Reform (Scotland) Act 2010

The Public Services Reform (Scotland) Act 2010 requires us to publish certain information on our expenditure. This promotes openness and transparency across the Scottish public sector.

Crown Estate Scotland Statement of Expenditure 2022-23

- **Payments in excess of £25k**
- **Public Relations/Marketing** – £462k
- **Overseas Travel** – £0k
- **External Consultancy** – £785k
- **Hospitality & Entertainment** – £11k

Expenditure on Public Relations includes:

- Advertising, marketing and branding
- Social media
- Design work and publications
- Donations and sponsorship (including to external industry related events)
- Subscriptions
- Event management
- In-house staff costs
- Any other promotional activity

Members of staff who received remuneration in excess of £150,000 (does not include receipt of pension, voluntary severance compromise agreements or redundancy payments): **none**

Statement of Efficiency, Effectiveness and Economy

Crown Estate Scotland is committed to delivering increased value through improvements in the economy, efficiency and effectiveness of its functions.

We are self-funded and do not receive funding towards running costs from Scottish Government. All our net surplus revenue profit is paid to the Scottish Consolidated Fund, which is managed by Scottish Government Ministers.

Our core values of commercialism, integrity, excellence and collaboration support a culture of careful financial and risk management, and a focus on results and outcomes over inputs and outputs.

In 2022-23 we delivered:

- £103.6m net surplus revenue profit returned to The Scottish Government for public spending

Promotion of Sustainable Economic Growth

With regard to promoting sustainable economic activities on the Scottish Crown Estate, key activities in 2022-23 include:

- Completing the ScotWind leasing round and entering into option agreements for 20 projects with a total generating capacity of up to 27.6GW, and up to £1bn investment in Scotland per GW built, according to developers' initial commitments.
- Launching our INTOG round was opening for applications. INTOG invited applications for Innovation (IN) and Targeted Oil and Gas (TOG) projects, with the twin aims of encouraging innovative projects and decarbonising energy supply to oil and gas infrastructure in the North Sea. Following the INTOG leasing process, 13 projects with a total proposed capacity of up to 5.4GW were offered exclusivity agreements.
- Working with The Crown Estate to launch the first round of formal engagement with developers on Carbon Capture Utilisation and Storage (CCUS) to explore and understand market requirements for future seabed and subsurface carbon store development.
- Building upon the success of our community conversation on the Whitehill Estate, launching two similar schemes in Mosstodloch and Glenlivet, which will help local people take a leading role in creating future plans for their local area.
- Completion of works at Corpach Marina, the first of our investments made through the Boat-Based Tourism Challenge Fund. The upgraded facility was opened by the Princess Royal in early April 2023 following a £500k investment from Crown Estate Scotland.
- Carrying out research into coastal communities' experiences of marine natural capital projects to identify how Crown Estate Scotland can provide effective support.

Commitment to operating sustainably

Environmental sustainability of the assets is key to our long-term success as an asset manager and investor, and to our ability to generate lasting value for Scotland. In 2022-23 we continued to work with the Scottish Government, partners and communities to encourage sustainable practices, to invest in public access and education activities to enhance public use and understanding of the natural environment.

This is demonstrated by activities including:

- Progressing peatland restoration at two sites at Glenlivet.
- Supporting projects tackling marine litter, including Keep Scotland Beautiful's and Marine Conservation Society's engagement and education work.
- Progressing implementation of our Climate Change Action Plan¹, working with colleagues to develop new green office and travel plans and completing our second year of measuring emissions.

Crown Estate Scotland's assets are significant in supporting the delivery of Scottish Government objectives relating to the environment. Under the Wildlife and Natural Environment (Scotland) Act 2011, the 'Six Big Steps for Nature' set out in Scotland's Route Map to 2020 are integrated into our business planning.

¹ <https://www.crownestatescotland.com/resources/documents/2021-23-climate-change-action-plan>

Procurement

All significant procurement activities were carried out via the Scottish Government's Public Contracts Scotland website. Wherever possible, use was made of public sector Framework Agreements (these agreements often offer better commercial terms than an organisation such as Crown Estate Scotland could achieve acting independently). We were active in Scottish Government Procurement Best Practice networks.

DATE	Supplier name	Description	Amount £'000
12/04/2022	BIDWELLS	Estate Management	63.4
12/04/2022	Marine Scotland - Scottish Government	Project Support	97.6
12/04/2022	Strutt & Parker	Estate Management	70.0
20/04/2022	Anderson Strathern LLP	Legal support	31.4
20/04/2022	Ford Motor Company Ltd	Fixed Asset Purchase	30.5
27/04/2022	The City of Edinburgh Council	Rates	42.7
22/04/2022	HMRC	PAYE	102.9
28/04/2022	HMRC	VAT	899.4
10/05/2022	Anderson Strathern LLP	Legal support	294.2
10/05/2022	Strutt & Parker	Estate Management	47.4
20/05/2022	BIDWELLS	Estate Management	90.5
20/05/2022	HMRC	PAYE	111.5
31/05/2022	Savills (UK) Limited	Estate Management	28.8
14/06/2022	BIDWELLS	Estate Management	59.3
20/06/2022	The Risk Factor Limited	insurance	161.4
28/06/2022	Savills (UK) Limited	Estate Management	27.9
28/06/2022	Savills (UK) Limited (Urban)	Property costs	56.7
05/07/2022	Strutt & Parker	Estate Management	144.1
22/06/2022	HMRC	PAYE	108.2
20/06/2022	Fisheries Management Scotland	project support	25.0
12/07/2022	BIDWELLS	Estate Management	54.6
19/07/2022	Strutt & Parker	Estate Management	72.1
22/07/2022	HMRC	PAYE	107.7
26/07/2022	London & Scottish (Service Charge)	Property Service Charge	100.2
02/08/2022	London & Scottish (Service Charge)	Property Service Charge	46.3
02/08/2022	Strutt & Parker	Estate Management	72.4
09/08/2022	BIDWELLS	Estate Management	50.2
03/08/2022	Scottish Government	Scottish Government - net revenue surplus transfer	4,000.0
03/08/2022	HMRC	VAT	18,236.8
23/08/2022	Savills (UK) Limited (Urban)	Property costs	56.7
22/08/2022	HMRC	PAYE	107.4
06/09/2022	Strutt & Parker	Estate Management	72.1
13/09/2022	BIDWELLS	Estate Management	50.2
21/09/2022	Forth District Salmon Fishery Board	Estate Management	49.7
22/09/2022	HMRC	PAYE	122.4
13/10/2022	BIDWELLS	Estate Management	50.2
19/10/2022	NatureScot	Project Support	67.6
21/10/2022	HMRC	PAYE	108.2
20/10/2022	HMRC	VAT	1,231.7
01/11/2022	Strutt & Parker	Estate Management	72.1
08/11/2022	BIDWELLS	Estate Management	83.7
08/11/2022	Parks Motor Group	Fixed Asset Purchase	36.3
08/11/2022	Strutt & Parker	Estate Management	188.6
15/11/2022	Anderson Strathern LLP	Legal support	59.2
15/11/2022	Savills (UK) Limited (Urban)	Property costs	57.3
17/11/2022	HMRC	VAT	822.5
29/11/2022	Grosvenor Systems Limited	Software licence	57.0
29/11/2022	Strutt & Parker	Estate Management	72.1
22/11/2022	HMRC	PAYE	115.2
13/12/2022	BIDWELLS	Estate Management	50.2
13/12/2022	Strutt & Parker	Estate Management	25.5
20/12/2022	London & Scottish (Service Charge)	Property Service Charge	46.3
20/12/2022	Strutt & Parker	Estate Management	74.6
09/12/2022	Scottish Government	Scottish Government - net revenue surplus transfer	5,696.3
16/12/2022	HMRC	VAT	822.5
20/12/2022	Clyde River Foundation (The)	Project Support	25.0
10/01/2023	BIDWELLS	Estate Management	50.2
22/12/2022	HMRC	PAYE	108.0
17/01/2023	Access UK Ltd	Software licence	46.6
20/01/2023	HMRC	PAYE	176.1
06/02/2023	OWC (ABL Company)	Project Support	46.0
13/02/2023	Savills (UK) Limited (Urban)	Property costs	57.3



DATE	Supplier name	Description	Amount £'000
20/02/2023	BIDWELLS	Estate Management	52.7
20/02/2023	ESRI (UK)	Software licence	40.0
20/02/2023	London & Scottish (Service Charge)	Property Service Charge	46.3
20/02/2023	Marine Scotland - Scottish Government	Project Support	93.5
20/02/2023	Strutt & Parker	Estate Management	72.5
20/01/2023	HMRC	PAYE	176.1
22/02/2023	HMRC	PAYE	142.7
16/02/2023	HMRC	VAT	822.5
22/02/2023	HMRC	PAYE	119.0
06/03/2023	BIDWELLS	Estate Management	56.7
06/03/2023	Strutt & Parker	Estate Management	72.1
20/03/2023	Grant Thornton UK LLP	Project Support	32.1
20/03/2023	Foundation Scotland	community capacity grant	271.8
20/03/2023	Scottish Government	Scottish Government - net revenue surplus transfer	8,000.0
22/03/2023	HMRC	VAT	822.5
31/03/2023	BIDWELLS	Estate Management	186.5
31/03/2023	Marine Scotland - Scottish Government	project support	100.0
31/03/2023	ORE Catapult	project support	30.0
31/03/2023	Strutt & Parker	Estate Management	72.1
31/03/2023	HMRC	paye	119.3
28/09/2022	Darroch & Allan Ltd	Property Improvement	83.8
25/10/2022	Darroch & Allan Ltd	Property Improvement	62.2
25/10/2022	Darroch & Allan Ltd	Property Improvement	41.4
11/11/2022	Darroch & Allan Ltd	Property Improvement	56.1
11/11/2022	Darroch & Allan Ltd	Property Improvement	37.4
27/01/2023	Darroch & Allan Ltd	Property Improvement	99.1
14/04/2022	DG Heuchan (Construction) Ltd	Property Improvement	45.4
14/04/2022	G&A Construction	Property Improvement	30.2
14/04/2022	G&A Construction	Property Improvement	23.4
14/04/2022	G&A Construction	Property Improvement	6.0
14/04/2022	G&A Construction	Property Improvement	6.0
14/04/2022	G&A Construction	Property Improvement	6.0
14/04/2022	G&A Construction	Property Improvement	4.8
19/08/2022	G&A Construction	Property Improvement	35.7
25/10/2022	G&A Construction	Property Improvement	38.5
25/10/2022	G&A Construction	Property Improvement	18.7
03/11/2022	G&A Construction	Property Improvement	26.8
03/11/2022	G&A Construction	Property Improvement	25.9
26/07/2022	Nith Valley Construction Limited	Property Improvement	34.4
27/05/2022	Richmond Mills Fabrication Ltd	Property Improvement	55.5
27/05/2022	Richmond Mills Fabrication Ltd	Property Improvement	30.0
27/05/2022	Richmond Mills Fabrication Ltd	Property Improvement	27.5
28/02/2023	Dem-Master Demolition Ltd	Property Improvement	53.0
19/04/2022	G&A Construction	Property Improvement	30.0
19/04/2022	G&A Construction	Property Improvement	28.8
19/10/2022	G&A Construction	Property Improvement	40.9
19/10/2022	G&A Construction	Property Improvement	35.6
26/10/2022	G&A Construction	Property Improvement	28.0
14/12/2022	GTR Contracts Ltd	Property Improvement	77.9
09/03/2023	Iain Innes Joinery	Property Improvement	56.2
26/10/2022	Prater Contract Ltd	Property Improvement	25.0
12/04/2022	Savills (UK) Limited	Estate management	28.1
20/04/2022	Anderson Strathern LLP	Legal fees	40.7
20/04/2022	Maelor Forest Nurseries Ltd	Forestry management	25.1
27/04/2022	Anderson Strathern LLP	Legal fees	136.5
04/05/2022	Ove Arup & Partners Ltd	Project Support	61.8
10/05/2022	Highland Fencing & Barrier Contractor	Forestry management	29.2
20/05/2022	Absolute Forestry LLP	Forestry management	28.2
31/05/2022	Ove Arup & Partners Ltd	Project Support	31.3
16/08/2022	Xodus Group Limited	Project Support	36.0
31/08/2022	Renewable UK	Project Support	36.0
05/10/2022	ORE Catapult	Project Support	44.4
25/10/2022	Cundall Johnston and Partners LLP	Project Support	26.5
08/11/2022	Strutt & Parker	Estate management	43.9
28/11/2022	NORR Consultants Limited	Project Support	35.6
13/12/2022	Ironside Farrar Ltd	Project Support	26.9
24/01/2023	Xodus Group Limited	Project Support	86.4
13/02/2023	Ove Arup & Partners Ltd	Project Support	30.9
27/02/2023	Ove Arup & Partners Ltd	Project Support	56.3
06/03/2023	Savills (UK) Limited	Estate management	25.7
10/03/2023	Caol Regeneration Company Limited	Investment	420.3
20/03/2023	Ove Arup & Partners Ltd	Project Support	49.5
31/03/2023	Bruce Todd Ltd	Project Support	30.6