



Annual Procurement Report

1st April 2022 to 31st March 2023

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Document Control

Version Control

Version No.	Updated By	Date Updated	Reviewer Name	Description of Change
V2	A. Toppo	19.01.24	B. Fisher	1st Draft
V4	A. Toppo	30.01.24	B. Fisher	2nd Draft with partial data
V5	A. Toppo	07.02.24	B. Fisher	Final Draft with all data
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Management Approval/Sign Off

Name of Approver	Position	Signature	Approval Date
Briony Fisher	Sr. Commercial Manager	B. Fisher	09/02/2024
Alastair Milloy	Director of Finance and Business Services	A Milloy	09/02/2024

An introduction to the Annual Procurement Report

The Annual Procurement Report (the Report) is a key report that explains how Crown Estate Scotland (herein after referred to as CES) has complied with its obligations under Section 18 of the Procurement Reform (Scotland) Act 2014 (the Act) each year.

In accordance with the Act, CES is pleased to report, through the Report, for the period 1st April 2022 to 31st March 2023, our progress with our [Corporate Procurement Strategy](#) and explain how our procurement activity supports this. explain how our procurement activity supports this.

This Report summarises CES's regulated procurement activities and details how regulated procurements have supported CES's Priorities and Strategy Outcomes outlined in CES's Corporate Procurement Strategy and CES's [Corporate Plan](#).

CES's Corporate Procurement Strategy ensures that procurement contributes to the outcomes identified within CES's Corporate Plan. The priorities set in the Corporate Plan represent all the vital activities that CES will undertake to achieve better outcomes for Scotland.

Summary of Regulated Procurement

Section 18(2)(a) of the Act requires CES to provide a summary of its regulated procurements.

As required by Section 18(2)(a) of the Act, a summary of the regulated procurements completed by CES during the period covered by this report has been provided at Appendix 1.

In accordance with sections 2 and 3 of the Act, regulated procurement and contracts refers to any procurement activity with a value of £50,000 and above for goods and services contracts, and a value of £2,000,000 and above for works contracts. A regulated procurement is completed when the award notice is published or where the procurement process otherwise comes to an end. Regulated procurements can refer to new contracts and framework agreements but also to any mini-competition or call-off from any existing internal frameworks or external collaborative contracts frameworks, such as those available from the Scottish Government, Scotland Excel, Central Purchasing Bodies and other Local Authorities.

CES publishes a [contract register](#) available on the [Corporate Procurement Unit's internet page](#). This contract register contains information on current live contracts and is regularly updated to include new awards.

Between 1st April 2022 and 31st March 2023, CES completed 27 regulated procurements for goods, services and works with a total value of £8,510,928.30 comprising awards under local and national frameworks as well as regulated procurement activity. These include new requirements, extensions and re-tenders, and include collaborations with other public bodies. In addition to our direct procurement activities, we also report on procurement by our external managing agents when they

procure on our behalf. Between 1st April 2022 and 31st March 2023, our managing agents completed 8 regulated procurements for goods, services and works with a total value of £1,370,847.62

Summary of Regulated Procurements Completed-Direct

Measurement	Crown Estate Scotland
Total number of regulated contracts awarded during the period	20
Total value of regulated contracts awarded during the period	£6,155,907.15
Total number of extensions instructed during the period	7
Total value of extensions instructed during the period	£2,355,021.15

Summary of Regulated Procurements Completed-Indirect

Measurement	Crown Estate Scotland
Total number of regulated contracts awarded during the period	8
Total value of regulated contracts awarded during the period	£1,370,847.62

SME's and Third Sector

CES ensures that the Sustainable Procurement Duty as defined within section 9 of the Act is considered in all regulated procurements and this involves facilitating the involvement of small and medium enterprises, third sector bodies and supported businesses. For example, consideration includes but is not limited to feedback from Supplier Engagement Events for forthcoming tender opportunities. Also, the Supplier Development Programme offer tendering guidance and support to Scotland's Small and Medium size Enterprises (SME's) and Third Sector organisations and is available through online and in person training sessions.

CES is pleased to report that 45% of its regulated contracts awarded in the period covered by this report have been awarded to Small and Medium size Enterprises (SMEs).

Review of Regulated Procurement Compliance

Section 18(2)(b) of the Act requires CES to provide a review of how its regulated procurements comply with its Procurement Strategy.

Section 18(2)(b) of the Act places a requirement on CES to consider the regulated procurements that have been completed in the period covered by this report and to review their compliance with CES's Procurement Strategy, particularly to the requirements referred to under Section 15(5) of the Act. CES has addressed Section 15(5) of the Act within its Corporate Procurement Strategy and this covers CES's position in relation to complying with legislation and governance, achieving value for money and further general policy statements.

In the period covered by this report, regulated procurement activity across CES has been substantially undertaken in accordance with the Standing Orders, the Corporate Procurement Procedures and relevant legislation and regulation, ensuring that all regulated procurements are compliant with the Corporate Procurement Strategy and with Performance Indicators being reported on a quarterly basis.

The lotting of contracts has been used where appropriate and this has increased accessibility to local suppliers, SMEs, third sector and supported businesses. CES uses Public Contracts Scotland (PCS) and Public Contracts Scotland – Tender (PCS-T) to publish all its regulated procurement opportunities and contract award notices.

The Corporate Procurement Strategy is aligned to CES's priorities and is reviewed annually. It sets out how procurement activity will be undertaken in compliance with the relevant legislation and regulation.

In carrying out regulated procurement activity, care has been taken to ensure that CES awards its contracts to suppliers who are capable, reliable and demonstrate that they meet the stated selection and quality criteria. In the period covered by this report CES has conducted its regulated procurements in compliance with the International Procurement Principles of fairness, impartiality, transparency, and non-discrimination.

CES will ensure that all future regulated procurements comply with CES's Corporate Procurement Strategy by continuing to develop and refine internal procedures. This includes, but not limited to, introducing further internal training programmes and tools for all staff involved in or affected by the procurement process. Contract strategies will be revised on an ongoing basis to ensure all procurements meet legislative requirements and regulatory guidance including but not limited to the duties laid out in the Act.

Climate Change

Sustainable public procurement aims to make the best use of public money, helping the government achieve its overarching purpose and strategic objectives. The Scottish Government's purpose is to focus government and public services on creating a more successful country, with opportunities for all of Scotland to flourish through increasing sustainable economic growth.

The Procurement Reform (Scotland) Act 2014 establishes a sustainable procurement duty which requires a contracting authority to consider how it can improve social, environmental and economic wellbeing as part of its procurement activity.

- The Climate Change (Scotland) Act 2009 requires public bodies to report on how procurement has contributed to compliance with the climate change duties as set out in the Act, including on reducing emissions.
- By embedding the duty into Crown Estate Scotland's approach to procurement, climate change can be considered and reported on accordingly.
- Crown Estate Scotland has developed a procurement strategy which incorporates the duty. The strategy will be reviewed to reflect the policy and actions set out in this Plan and in our climate change reporting to ensure that ongoing procurement activity is able to address opportunities to mitigate or adapt to climate change.

Crown Estate Scotland ensures that appropriate sustainable procurement tools are used proportionately for all regulated procurements to determine opportunities for its procurement activities to contribute to sustainability objectives. The intention is to embed appropriate Scottish Government sustainable procurement tools within procurement policies and processes.

Our current corporate plan objectives are to:

- Support the sustainable expansion of Scotland's blue economy, focusing on marine and coastal development;
- Invest in buildings and help create great places;
- Promote new sustainable ways of using natural resource to produce energy, food, and other products;
- Involve people in how land, coastline and seabed are managed.
- Use our skills and knowledge to deliver financial success and help business and communities to thrive.

As this is an evolving area, the Procurement Unit will continue to monitor external sources of information and guidance, including but not limited to collaborative groups, Scottish Government Policy Forums and through other stakeholders such as the Improvement Service. The Procurement Unit will also continue to work closely with internal Climate Change colleagues to influence future internal and external plans and policy development, and progress emerging priorities in the transitional period.

Through the Act climate change is embedded in the Sustainable Procurement Duty and, supported by the Scottish Governments Sustainable Procurement tools, and this is reflected in CES's procurement processes and procedures. Before any regulated procurement commences, CES must consider how we can, through tendering, improve the social, environmental and economic wellbeing in Scotland, with a particular focus on reducing inequality, for example, through the appropriate use of the sustainability test and the application of relevant and proportionate contract requirements.

As the approach to Climate Change develops nationally, the Procurement Unit and CES Climate Change colleagues will continue to work collaboratively to ensure one consistent approach for future potential measurement and reporting of scope 3 emissions.

Community Benefit Requirements Summary

Section 18(2)(d) of the Act requires CES to summarise what community benefits were delivered via regulated procurements.

A Community Benefit is a contractual requirement imposed by a Contracting Authority relating to training, recruitment, or availability of sub-contracting opportunities. Community Benefits are intended to improve the economic, social, or environmental wellbeing within our areas of responsibility in a way that is additional to the main purpose of the contract in which the requirement is included.

As part of the contract strategy phase the relevance and importance of Community Benefits to the delivery of the contract will be determined for all Regulated procurements. Where it is determined as relevant and proportionate, contractors and service providers will be asked to offer a contribution towards Community Benefits, which will be provided as part of the contract. This can be voluntary or determined as within the scope or intrinsic/core to the subject matter of the contract and will be proportionate to the estimated value of the contract.

Spend and Savings Summary

Section 18(2)(g) of the Act, requires CES to include other information specified by the Scottish Ministers and CES's approach to spend and savings is covered in this report.

The Procurement Unit supports the delivery of cashable and other benefits through effective procurement activity. As CES's procurement activity matures and notwithstanding current market and global factors, there are fewer opportunities to make savings and achievement of rebates is more limited. CES's primary focus for procurement activity has over a period shifted towards cost avoidance measures and limiting price increases. However, the residual effect of the Global Pandemic, Brexit, energy price increases and the conflict between Ukraine and Russia has impacted on price, availability of materials and labour and delivery timescales.

Fair Work First and the Real Living Wage

Section 18(2)(g) of the Act requires CES to include other information specified by the Scottish Ministers and the CES's approach to fair work and the real living wage is covered in this report.

CES has a commitment to Fair Work First which is consistent with the core elements of the Scottish Governments Fair Work First criteria.

The public sector in Scotland is committed to the delivery of high-quality public services and recognises that this is critically dependent on a workforce that is well-motivated, well led and has appropriate

opportunities for training and skills development.

These factors are also important for workforce recruitment and retention, and thus continuity of service.

Public bodies in Scotland have therefore adopted Fair Work practices and workforce policies, with seven key criteria which include:

- appropriate channels for effective voice, such as trade union recognition.
- investment in workforce development.
- no inappropriate use of zero-hour contracts.
- action to tackle the gender pay gap and create a more diverse and inclusive workplace; and,
- providing fair pay for workers (for example, payment of the real Living Wage).
- offer flexible and family friendly working practices for all workers from day one of employment
- oppose the use of fire and rehire practices.

To ensure the highest standards of service quality, where relevant and proportionate to a procurement we expect service providers to take a similarly positive approach to Fair Work practices as part of a fair and equitable employment and reward package.

Where appropriate, the procurement process requires bidders to detail how their policies and procedures will support Fair Work practices for workers (including any agency or sub-contractor workers) engaged in the delivery of our contract through a commitment to paying at least the living wage; improve the wider diversity of the tenderer's staff; provide skills and training which help staff fulfil their potential; confirm that bidders do not exploit staff (e.g. in relation to matters such as the inappropriate use of zero hours contracts); and that bidders will demonstrate organisational integrity with regards to the delivery of those policies, including having arrangements in place to ensure effective representation.

Tangible and measurable examples provided by successful bidders can be monitored during contract management.

These matters are subject to consideration for inclusion in all regulated procurement activities and have also been included where relevant in a number of non-regulated procurements where it has been relevant, appropriate and proportionate to do so based on the subject matter of the procurement.

118 total contracts were awarded during the period to organisations out of which 24 were either accredited by the Living Wage Foundation or committed to pay the Real Living Wage of which 11 were regulated threshold procurements.

Future Regulated Procurements Summary

Section 18(2)(f) of the Act requires CES to provide a summary of the regulated procurements it expects to commence in the next four financial years. A summary of the regulated procurements for the next two financial years has been provided at Appendix 2.

Information such as timescales, route to market and anticipated values may change as Contract Strategies and requirements develop over time. However, the summary within Appendix 2 is derived from future workplans based on consultation with Service Areas, and current contracts which are known to be retendered or extended in that period. The same is published on the Procurement page of the Crown Estate Scotland website and is also in Appendix 2 of this report.

Payment Performance

Section 18(2)(g) of the Act requires CES to include other information specified by the Scottish Ministers and CES's approach to prompt payment is covered in this report. Prompt payment can support Scotland's economic recovery and longer-term wellbeing. Prompt payment across the supply chain is an ethical and socially responsible thing to do and this is embedded into CES's tendering and contracting processes.

CES, along with all Scottish Public Sector Organisations, has a statutory obligation to make payment within 30 days of receipt of a valid invoice. All CES staff are encouraged to assist the organisation in paying invoices in time by:

- Processing invoices timeously through the appropriate system;
- Resolving invoice mismatches promptly;
- Encouraging suppliers to issue valid invoices;
- Payment Method

To enable quicker and reliable payments all payments are made by BACS (Bank Automated Clearing Services) with electronic remittances distributed by e-mail.

Direct or Indirect	Invoices	Paid within 30 days	Not Paid within 30 days	Percentage paid within 30 days
Direct	1436	1300	136	90.5%
Indirect	1258	907	351	72.1%
TOTAL	2694	2207	487	81.9%

This represents an improvement on 2021/22 when the overall percentage payment rate was 74.72%.

Area of Business	Total Invoices	Paid within 30 days	% Performance
Coastal	20	11	55.0%
Rural North	806	614	76.2%
Rural South	278	215	77.3%
Salmon Fishing	119	53	44.5%
Forth Salmon Fishing	24	5	20.8%
Minerals and Mines Royal	1	1	100.0%
Urban	2	0	0.0%
Montrose	8	8	100.0%
	1258	907	72.1%

Supported Businesses Summary

Section 18(2)(e) of the Act requires CES to summarise any steps taken to facilitate the involvement of supported businesses in regulated procurements during the year covered by this report.

CES is committed to supporting and improving access to procurement opportunities for micro, small and medium enterprises (SMEs), voluntary organisations, third sector bodies, supported businesses and social enterprises, as outlined in section 4.5 of Delivery of Policies of its Corporate Procurement Strategy. CES also consider use of collaborative framework agreements, where appropriate, to make call offs with supported businesses.

The Procurement Unit endeavours to support Service Areas to consider and engage with supported businesses where possible.

Summary of Regulated Procurements (Direct) completed between 1st April 2022 – 31st March 2023
Appendix 1

SL No	Contract Title	Supplier	Start Date	End Date including Extensions	Contract Value	Recurring/One Off	Type
1	Provision of Health & Safety Advisory Services	E D P Health Safety & Environmental Consultants Ltd	01/04/2022	31/03/2027	£97,500.00	Recurring	Services
2	Insurance Cover as arranged by broker	The Risk Factor	01/05/2022	31/03/2027	£167,312.16	Recurring	Services
3	Consultancy for Glenlivet Estate Future Planning (stage 1) focussing on project development	Cumulus Consultants Ltd	04/05/2022	28/04/2023	£100,000.00	Recurring	Services
4	Provision of advice and agent services to support Investment Submissions	Bidwells	01/04/2022	30/04/2022	£49,999.99	One Off	Services
5	Development of a Masterplan for Mosstodloch (Phase 1 and Phase 2)	Barton Willmore now Stantec	07/04/2022	30/12/2022	£60,250	One Off	Services
6	SOWEC SIA Coordinator	Lumen Energy & Environment	02/08/2022	02/08/2023	£92,040.00	One Off	Services
7	MAR442880 - Montrose Zero Four - Objective A - Infrastructure Engineer Services	Cundall Johnston & Partners LLP	20/06/2022	19/06/2023	£113,905.00	One Off	Services
8	MAR442884 - Montrose Zero Four - Objective A - Architect Services	NORR Consultants Ltd	20/06/2022	19/06/2023	£135,000.00	One Off	Services
9	MAR442882 - Montrose Zero Four - Objective A - Landscape Architecture Services	Ironside Farrar Limited	24/06/2022	23/06/2023	£55,000.00	One Off	Services
10	MAR442882 - Montrose Zero Four - Objective A - Planning Consultant Services	Ironside Farrar Limited	24/06/2022	23/06/2023	£80,000.00	One Off	Services
11	CPS1-12989-2021 - Montrose ZeroFour - Objective A - Cost Consultancy / Quantity Surveyor	Turner & Townsend Cost Management Ltd	29/04/2022	28/04/2023	£50,000.00	One Off	Services
12	Delivery Support for the INTOG Offshore Wind Leasing Round	ARUP	10/10/2022	28/04/2023	£461,000.00	One Off	Services
13	Annual Valuation of Rural & Forestry Portfolios - Contract Renewal	BNP Paribas Real Estate (Strutt and Parker)	09/12/2022	31/05/2026	£267,500.00	One Off	Services

SL No	Contract Title	Supplier	Start Date	End Date including Extensions	Contract Value	Recurring/One Off	Type
14	Travel portal	CTM (North) Limited	12/09/2022	11/09/2025	£400,000.00	Recurring	Services
15	Office 365 licences for Feb 2023 - Feb 2026	Softcat	24/02/2023	24/02/2026	£200,000.00	Recurring	Goods
16	Development Services Framework - Consultancy Services	Turner and Townsend	10/02/2023	10/02/2028	£3,350,000.00	Recurring	Services
17	Internal Audit	BDO LLP	01/02/2023	31/03/2028	£182,000.00	Recurring	Services
18	Valuation Advice	Bidwells	31/03/2023	29/09/2023	£70,000	Recurring	Services
19	MeyGen Funders Technical Advisor	Baldock Energy Limited	26/11/2022	25/11/2025	£90,000.00	One Off	Services
20	PR and Communications services related to the ZeroFour development	Represent Communications	16/01/2023	15/01/2026	£134,400.00	Recurring	Services
21	Marine Team: Cables and Pipelines Development Management activities	Powis Hughes Ltd	21/01/2021	20/01/2024	£189,330.00	Recurring	Services
22	Insurance Cover as arranged by broker	The Risk Factor	01/05/2022	31/03/2027	£167,312.16	Recurring	Services
23	Consultancy for Glenlivet Estate Future Planning (stage 1)	Cumulus Consultants Ltd	04/05/2022	28/04/2023	£100,000.00	Recurring	Services
24	Provision of advice and agent services to support Investment Challenge Submissions	Bidwells	01/04/2022	30/04/2022	£49,999.99	One Off	Services
25	Annual Valuation of Rural & Forestry Portfolios - Contract Renewal	BNP Paribas Real Estate (Strutt and Parker)	09/12/2022	31/05/2026	£267,500.00	One Off	Services
26	Evaluation design and support Scotwind	Ove Arup & Partners	11/12/2019	30/04/2022	£971,664.00	One Off	Services
27	2nd Reviewer team for Scotwind Leasing evaluations	Ove Arup & Partners	15/09/2021	31/03/2022	£609,215.00	One Off	Services

Total Contracts Awarded	27
Total Value of Contracts Awarded	£8,510,928.30

Summary of Regulated Procurements (Indirect) completed between 1st April 2022 – 31st March 2023

SL No	Contract Title	Supplier	Start Date	End Date including Extensions	Contract Value	Recurring/One Off	Type
1	Portgordon Repairs	Strath Civil Engineering Ltd	16/11/22	Snagging works to be completed	£301,038.00	One Off	Works
2	Bridges	Various Packages of Work	23/12/22	July 2023	£81,850.00	One Off	Works
3	Applegirth Estate Repairs Package 5	L K Roofing Services (GB)	12/05/23	Dec 2023	£88,606.00	One Off	Works
4	CES North - Roofing and cladding	Newlands Construction Services	28/03/23	Aug 2023	£52,648.00	One Off	Works
5	Fencing Framework and Lotted Work	Various contractors lots / Framework	03/04/23	2/04/2028	£616,250.00	One Off	Works
6	Undertaking of Tree Safety Works, Condition Monitoring and Tree Safety Surveys - Whitehills Estate	Elan Consultancy Ltd (GB) / A & R Woodland Consultants Ltd (GB)	09/01/23	Apr 2023	£60,000.00	One Off	Services
7	Applegirth Estate Maintenance Repairs Package 5	L K Roofing Services (GB)	12/05/23	Dec 2023	£88,605.62	One Off	Works
8	Bridge Repairs at Fochabers & Glenlivet Estates	Mclaren Plant Ltd. (GB)	23/12/22	July 2023	£81,850.00	One Off	Works

Total Contracts Awarded	8
Total Value of Contracts Awarded	£1,370,847.62

Future Regulated Procurements planned between 01.04.2022 to 01.04.2024

Appendix 2

SL No	Contract Title	Estimated Contract Value	Recurring/ One Off	Date	Type	F. Year
1	Provision of Health & Safety Advisory Services	£100,000.00	Recurring	01/04/2022	Services	22-23
2	Insurance Cover as arranged by broker	£170,000.00	Recurring	01/05/2022	Services	22-23
3	Consultancy for Glenlivet Estate Future Planning (stage 1)	£100,000.00	One Off	01/05/2022	Services	22-23
4	Advice and agent services to support Investment Challenge Submissions	£50,000.00	One Off	01/04/2022	Services	22-23
5	Development of a Masterplan for Mosstodloch (Phase 1 & Phase 2)	£60,000.00	One Off	01/04/2022	Services	22-23
6	SOWEC SIA Coordinator	£950,000.00	One Off	01/08/2022	Services	22-23
7	MAR442880 - Montrose Zero Four - Objective A - Infrastructure Engineer Services	£100,000.00	One Off	01/06/2022	Services	22-23
8	MAR442884 - Montrose Zero Four - Objective A - Architect Services	£100,000.00	One Off	01/06/2022	Services	22-23
9	MAR442882 - Montrose Zero Four - Objective A - Landscape Architecture Services	£60,000.00	One Off	01/07/2022	Services	22-23
10	MAR442882 - Montrose Zero Four - Objective A - Planning Consultant Services	£80,000.00	One Off	01/07/2022	Services	22-23
11	CPS1-12989-2021 - Montrose ZeroFour - Objective A - Cost Consultancy / Quantity Surveyor	£50,000.00	One Off	01/05/2022	Services	22-23
12	Delivery Support for the INTOG Offshore Wind Leasing Round	£500,000.00	One Off	01/10/2022	Services	22-23
13	Annual Valuation of Rural & Forestry Portfolios - Contract Renewal	£300,000.00	Recurring	01/12/2022	Services	22-23
14	Travel portal	£400,000.00	Recurring	01/09/2022	Services	22-23
15	Insurance Premium Fee 2023/4	£200,000.00	Recurring	01/04/2023	Services	23-24
16	Strategic Investment Model (SIM) Management Services	£600,000.00	One Off	01/04/2023	Services	23-24
17	MeyGen Funders Technical Advisor	£90,000.00	Recurring	01/12/2022	Services	22-23
18	Provision of Cables & Pipelines Asset Management Support services	£70,000.00	One Off	01/04/2023	Services	23-24

SL No	Contract Title	Estimated Contract Value	Recurring/ One Off	Date	Type	F. Year
19	Wave and tidal Operators Agreements - Panel Manager	£75,000.00	One Off	01/07/2023	Services	23-24
20	Administration of the community capacity grants.	£70,000.00	One Off	01/07/2023	Services	23-24
21	Monstrose ZeroFour Gateway Report Action Plan Support	£60,000.00	One Off	01/07/2023	Services	23-24
22	Carbon Capture and Storage Leasing Advice	£150,000.00	One Off	01/07/2023	Services	23-24
23	Installation of deer fencing at forestry restock sites at Glenlivet Estate.	£80,000.00	One Off	01/08/2023	Works	23-24
24	Supported post with Fisheries Management Scotland	£250,000.00	One Off	01/04/2023	Services	23-24
25	Position of role at Scottish Shellfish Marketing Group (SSMG)	£200,000.00	One Off	01/09/2023	Services	23-24
26	Managing Agent Services	£70,000.00	One Off	01/08/2023	Services	23-24
27	Collaboration for Environmental Mitigation and Nature Inclusive Design (CEMNID) project	£70,000.00	One Off	01/11/2023	Services	23-24
28	Marine Data Exchange Partnership - Product Development onboard CES	£200,000.00	One Off	01/11/2023	Services	23-24
29	Floating Wind Task Force stage 2 report	£50,000.00	One Off	01/11/2023	Services	23-24
30	Event and Engagement Facilitation	£75,000.00	One Off	01/08/2023	Services	23-24
31	Delivery of Project management training	£50,000.00	Recurring	01/12/2023	Services	23-24
32	Industrial Growth Plan report	£75,000.00	One Off	01/11/2023	Services	23-24
33	NERC ECOWIND programme - BOWIE project	£50,000.00	One Off	01/05/2023	Services	23-24
34	Consultancy in relation to feasibility and Partnership development	£60,000.00	One Off	01/07/2023	Services	23-24
35	Graphic Design Services	£110,000.00	Recurring	01/11/2023	Services	23-24
36	Photography and Videography	£110,000.00	Recurring	01/04/2024	Services	24-25
37	Asset (Property) Management System	£3,500,000.00	Recurring	01/04/2024	Services	24-25
38	HR and Payroll System	£150,000.00	Recurring	01/04/2024	Services	24-25

Total Future Regulated Procurements	38
Total Value of Future Regulated Procurements	£9,435,000.00