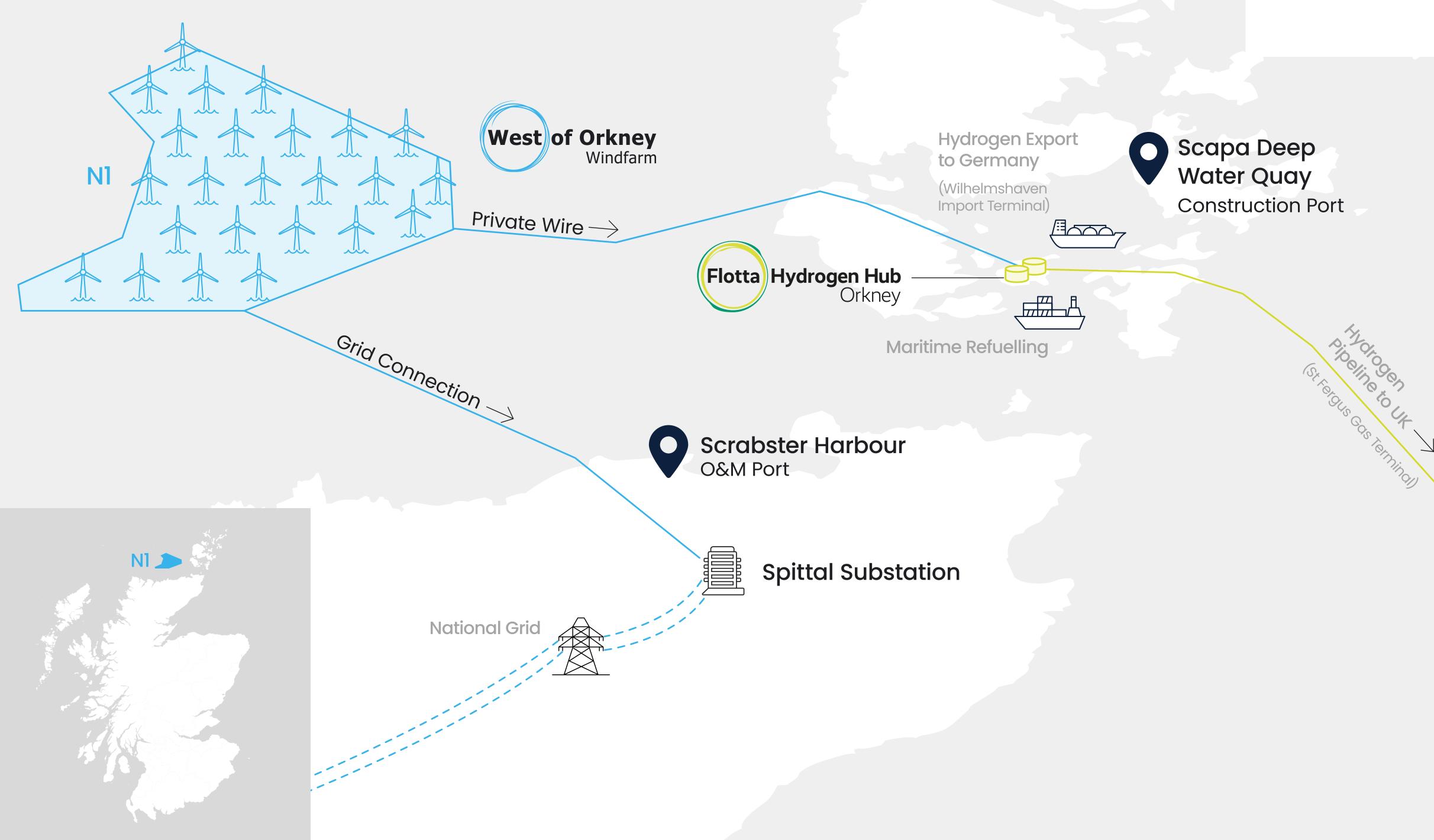


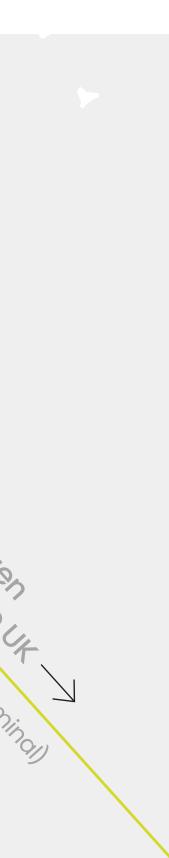
# NI SCDS Outlook

# Working with the supply chain in Orkney, Scotland & beyond

SWL1AP65A13OUTLOOK01









# The West of Orkney Windfarm will be developed around 30 km off Orkney, with an expected capacity of 2,000 MW

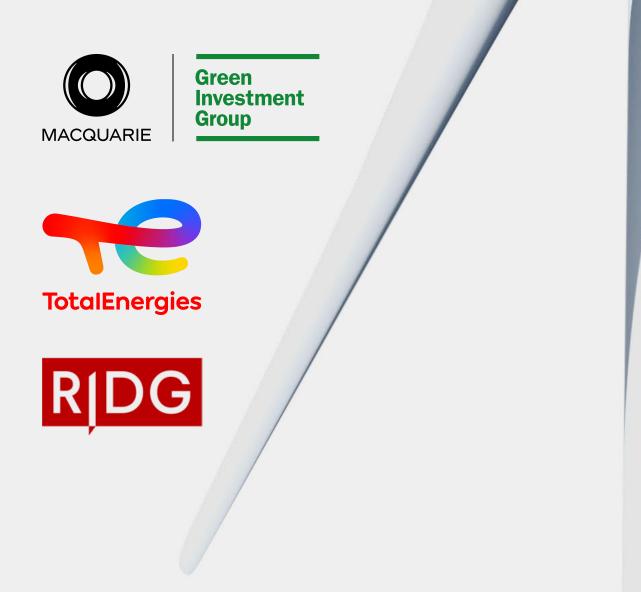
Scheduled to generate its first electricity in 2029, the project will be capable of powering the equivalent of more than two million homes. We are working in an exclusive partnership with Repsol Sinopec Resources and Uniper to provide power to the Flotta Hydrogen Hub from 2030, and these combined developments will deliver high value green employment for decades to come.

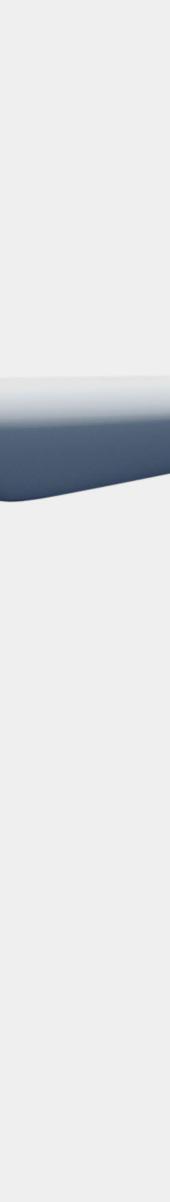




# A consortium with deep Scottish roots, a commitment to delivery and a clear vision for the West of Orkney Windfarm

The project is being developed by Macquarie's Edinburgh-based Green Investment Group, multinational energy firm TotalEnergies, and Scottish offshore wind developer RIDG. Together the partners bring a unique combination of financial, technical and project development capabilities.







# 01/03 Approach





#### Approach

Our vision is to develop a worldleading offshore windfarm which will support deep decarbonisation across the Scottish economy, while maximising socio-economic benefits to the Scottish supply chain and communities in which we operate



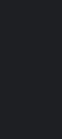


#### Approach

# Through our support schemes, totalling £105 million of investment, we will work with suppliers and across industry to develop the offshore wind supply chain locally in Caithness and Orkney, across Scotland, and the rest of the UK

Underpinning this work, and in support of the Offshore Wind Sector Deal, is our commitment to target 60% UK content, 40% in Scotland and 20% in the rest of the UK, measured over the life of the project in line with standard industry protocols.

Our approach is driven by our supply chain alignment model and a £55 million supply chain investment programme that will be delivered through the first five years of the project's development, focussing on early supplier collaboration, local port investments, and local skills development. We will also commit early capital expenditure of up to £50 million before taking our final investment decision, to provide the security key suppliers need for ongoing growth in capacity and capability to meet our delivery schedule.







0



#### Approach



In operations, we will implement a community benefit programme which will commence at first generation and continue for thirty years of operation. The structure of this community benefit programme will be determined following a consultation with local communities within the first two years of the development and in accordance with Scottish Government good practice guidance.

We have been working to develop the project since 2016, giving the team a deep understanding of the key technical requirements, the specific opportunities and challenges for the UK supply chain. We have already appointed 90% of contractors for the development phase, with over two thirds awarded to experienced Scottish companies. Our personnel will be based largely in Edinburgh, Orkney and Aberdeen, where TotalEnergies will establish their UK Renewables Hub as part of their energy transition strategy.

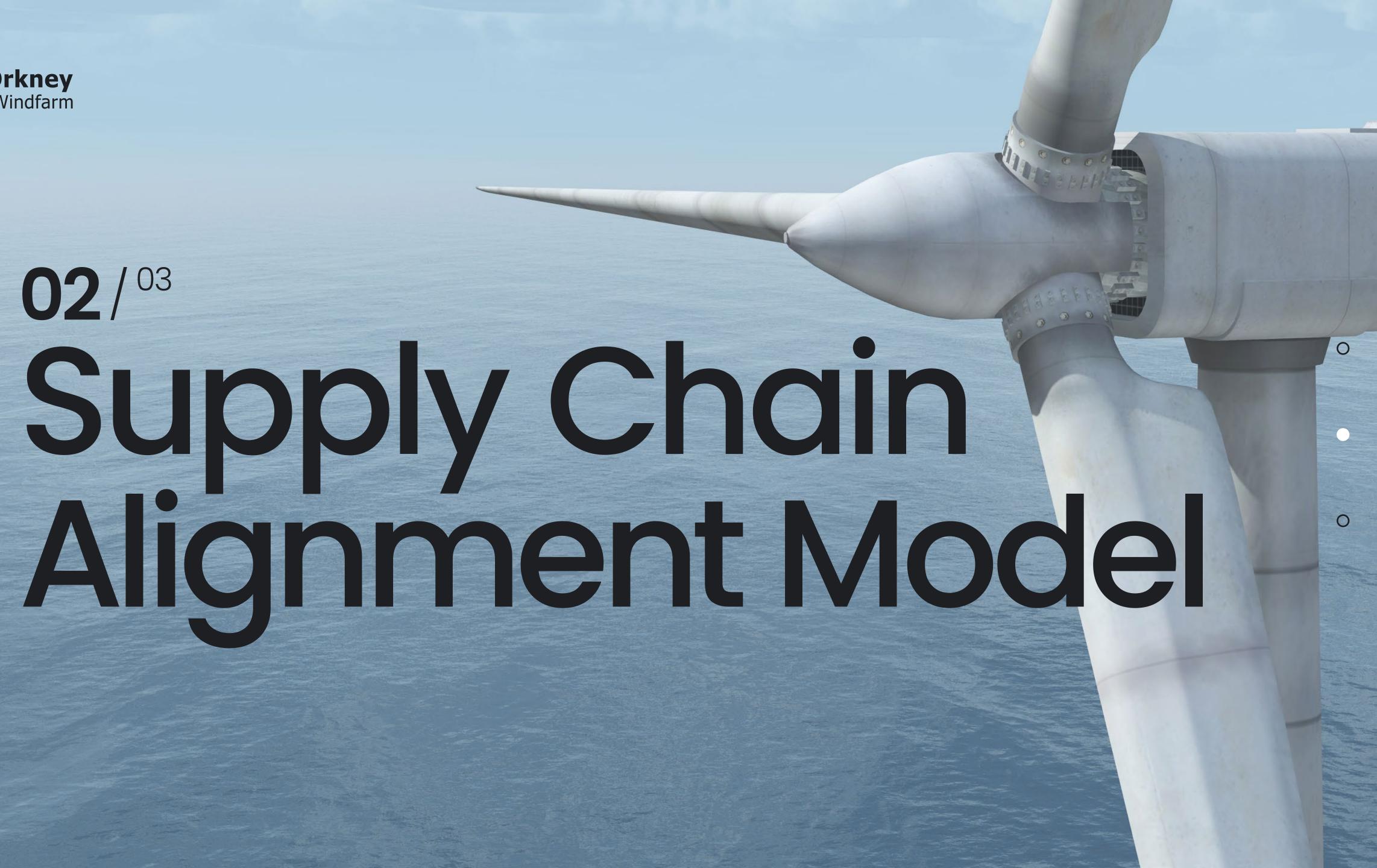




0



# 02/03





# Our supply chain alignment model is backed by a sustained investment programme phased from 2022 site award

Supply Chain Alignment Model









#### Supply Chain Alignment Model

# ONE Investment in Port & Harbour Infrastructure

We will maximise the use of local ports and harbour facilities and are working closely with Orkney Harbour Authority and Scrabster Harbour Trust to enable technical and commercial collaboration on the development of new facilities to support construction and operations. We will commit over £9 million within the first three years of project development to support local infrastructure at EMEC.

# Two Collaborative Supplier Design & Supply Studies

From site award we will fund UK supplier design and supply studies to allow suppliers to plan investment in additional capability and capacity, and to position themselves competitively against our procurement requirements. We will support smaller suppliers to engage and help improve their preparedness and integration into our supply chain.





Ο



0



#### Supply Chain Alignment Model



# THREE Exclusive EMEC Innovation & Demonstration Partnership

We are funding a bespoke programme with EMEC to support innovation and cost reduction including;

- Development of a floating wind demonstration site at EMEC
- A four-year research and innovation programme directly engaging EMEC with TotalEnergies Global R&D division
- A Hydrogen Enabling Programme including a hydrogen demonstration production plant in Orkney.

These programmes will support the long-term sustainability of EMEC which plays a significant role in the Orkney economy.

0

02 🔵



0



#### Supply Chain **Alignment Model**

# FOUR Skills Development Programme

We will deliver a skills programme during the first five years of the project's development to support long term employment opportunities in the wind sector and to support our target of achieving a 50:50 gender balance across all operations from first generation. We have signed agreements with the University of Highlands & Islands and the Energy Skills Partnership to deliver a local multi-level programme focussed on STEM development, diverse workforce programme, and student sponsorship programme. As part of this programme we have already provided gap funding to ensure the UHI STEM programme can be sustained through the 2021 / 2022 academic year.

# FIVE Supply chain & infrastructure investment fund

We have committed £33.5 million to fund coinvestment with the supply chain to help deliver a step change in Scottish and UK supply chain preparedness. This fund will be allocated across key areas working closely with individual suppliers and available across all tiers of suppliers.

Ο

02



Ο



# 03/03 Commitments & Ambitions





# The Crown Estate Scotland requires all developers to set out their estimated spend per geography at different phases of the project

Commitments & Ambitions





# Our Commitment tables reflects the minimum level of expenditure expected. The project will be delivered in three phases and the values for each phase are shown

Our higher Ambition figure reflects the potential for higher levels of supply within Scotland and the UK overall, including primary materials. All figures reflect our base case of a windfarm using fixed bottom structures, connected to the GB grid.

Commitments & Ambitions

These numbers will be refined over time; however our clear intention is to use our supply chain alignment model to deliver expenditure as close to home as possible, working across industry and with governments at all stages.



03 🔵



## **N1 Phase 1** 750 MW

#### Commitments £ M

|                                      | Scotland | Rest of UK | Europe | Elsewhere | Total | Scotland | Rest of UK | Europe | Elsewhere | Total |
|--------------------------------------|----------|------------|--------|-----------|-------|----------|------------|--------|-----------|-------|
| Development                          | 62       | 16         | 2      | 0         | 80    | 64       | 16         | 0      | 0         | 80    |
| Manufacturing<br>& Fabrication       | 139      | 194        | 274    | 427       | 1,034 | 199      | 368        | 261    | 206       | 1,034 |
| Installation                         | 75       | 37         | 168    | 0         | 280   | 78       | 45         | 157    | 0         | 280   |
| <b>Operations</b><br>(first 6 years) | 86       | 30         | 17     | 0         | 133   | 86       | 30         | 17     | 0         | 133   |

Commitments & Ambitions

#### Ambitions £ M





## **N1 Phase 2** 500 MW

#### Commitments £ M

|                                      | Scotland | Rest of UK | Europe | Elsewhere | Total | Scotland | Rest of UK | Europe | Elsewhere | Total |
|--------------------------------------|----------|------------|--------|-----------|-------|----------|------------|--------|-----------|-------|
| Development                          | 31       | 8          | 1      | 0         | 40    | 32       | 8          | 0      | 0         | 40    |
| Manufacturing<br>& Fabrication       | 93       | 129        | 182    | 285       | 689   | 133      | 245        | 174    | 137       | 689   |
| Installation                         | 50       | 25         | 112    | 0         | 187   | 52       | 30         | 105    | 0         | 187   |
| <b>Operations</b><br>(first 6 years) | 59       | 20         | 12     | 0         | 91    | 59       | 20         | 12     | 0         | 91    |

Commitments & Ambitions

#### Ambitions £ M





## **N1 Phase 3** 750 MW

#### Commitments £ M

|                                      | Scotland | Rest of UK | Europe | Elsewhere | Total | Scotland | Rest of UK | Europe | Elsewhere | Total |
|--------------------------------------|----------|------------|--------|-----------|-------|----------|------------|--------|-----------|-------|
| Development                          | 35       | 9          | 1      | 0         | 45    | 36       | 9          | 0      | 0         | 45    |
| Manufacturing<br>& Fabrication       | 139      | 194        | 274    | 427       | 1,034 | 199      | 368        | 261    | 206       | 1,034 |
| Installation                         | 75       | 37         | 168    | 0         | 280   | 78       | 45         | 157    | 0         | 280   |
| <b>Operations</b><br>(first 6 years) | 88       | 30         | 18     | 0         | 136   | 88       | 30         | 18     | 0         | 136   |

Commitments & Ambitions

#### Ambitions £ M





### NI All Phases 2000 MW

#### Commitments £ M

|                                      | Scotland | Rest of UK | Europe | Elsewhere | Total | S | cotland | Rest of UK | Europe | Elsewhere | Total |
|--------------------------------------|----------|------------|--------|-----------|-------|---|---------|------------|--------|-----------|-------|
| Development                          | 128      | 33         | 4      | 0         | 165   |   | 132     | 33         | 0      | 0         | 165   |
| Manufacturing<br>& Fabrication       | 371      | 517        | 730    | 1,139     | 2,757 |   | 531     | 981        | 696    | 549       | 2,757 |
| Installation                         | 200      | 99         | 448    | 0         | 747   |   | 208     | 120        | 419    | 0         | 747   |
| <b>Operations</b><br>(first 6 years) | 233      | 80         | 47     | 0         | 360   |   | 233     | 80         | 47     | 0         | 360   |
| TOTAL                                | 932      | 729        | 1,229  | 1,139     | 4,029 |   | 1,104   | 1,214      | 1,162  | 549       | 4,029 |

The values in the above tables are equivalent to our Commitments and Ambitions of 60% and 70%.

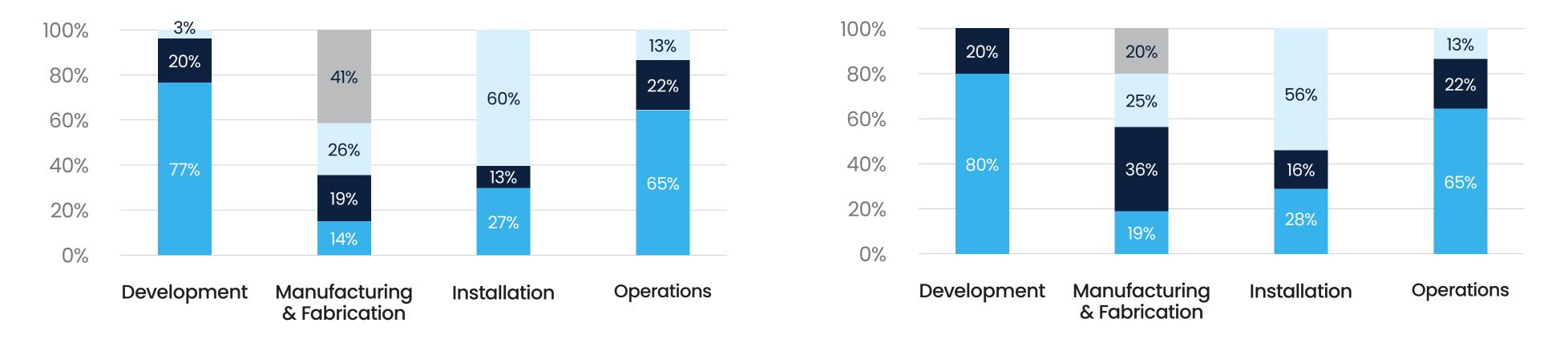
Commitments & Ambitions

#### Ambitions £ M





## Commitments 60% UK content lifecycle



Commitments & Ambitions

Scottish Expenditure

Rest of UK Expenditure

997 / 1,000 words

PAGE 21

## Ambitions 70% UK content lifecycle

EU Expenditure

Elsewhere Expenditure

