

Public Services Reform (Scotland) Act 2010

The Public Services Reform (Scotland) Act 2010 requires us to publish certain information on our expenditure. This promotes openness and transparency across the Scottish public sector.

Crown Estate Scotland Statement of Expenditure 2021/22

- **Revenue account payments in excess of £25k**
- **Public Relations/Marketing** – £323k
- **Overseas Travel** – £0k
- **External Consultancy** – £350k
- **Hospitality & Entertainment** – £1k

Expenditure on Public Relations includes:

- Advertising, marketing and branding
- Social media
- Design work and publications
- Donations and sponsorship
- Subscriptions
- Event management
- In-house staff costs
- Any other promotional activity

Members of staff who received remuneration in excess of £150,000 (does not include receipt of pension, voluntary severance compromise agreements or redundancy payments): **n/a**

Statement of Efficiency, Effectiveness and Economy

Crown Estate Scotland is committed to delivering increased value through improvements in the economy, efficiency and effectiveness of its functions.

We are self-funded and do not receive funding towards running costs from Scottish Government. All our revenue profit is paid to the Scottish Consolidated Fund, which is managed by Scottish Government Ministers.

Our core values of commercialism, integrity, excellence and collaboration support a culture of careful financial and risk management, and a focus on results and outcomes over inputs and outputs.

In 2021/22 we delivered:

- £15.7m revenue profit returned to The Scottish Government for public spending
- Capital investment fund of £43.1m

Promotion of Sustainable Economic Growth

With regard to promoting sustainable economic activities on the Scottish Crown Estate, key activities in 2021-22 include:

- We announced the 17 winning bidders under ScotWind Leasing, Scotland's first offshore wind leasing round for a decade, with aspirations for 25GW of capacity and initial commitments for over £25.5bn of investment in Scotland including in pioneering floating wind technology.
 - In addition, we developed a new offshore wind leasing opportunity to boost innovation and help decarbonise oil and gas production.
- We continued to invest in buildings and the creation of great places, by:
 - Advancing our plans for the development of the ZeroFour hub near Montrose, and
 - Starting an in-depth community conversation with local people on the Whitehill estate about their aspirations for the area, to inform the type and scale of future development.
- We launched three new Capital Investment Challenge Funds, designed to support business development and encourage innovative ideas in three key areas:
 - Boat-based tourism
 - Partnerships
 - Innovation with natural resources

Commitment to operating sustainably

Environmental sustainability of the assets is key to our long-term success as an asset manager and investor, and to our ability to generate lasting value for Scotland. In 2021-22 we continued to work with the Scottish Government, partners and communities to encourage sustainable practices, to invest in public access and education activities to enhance public use and understanding of the natural environment.

This is demonstrated by activities including:

- Completing the next stage of peatland regeneration schemes at Feith Mussach on the Glenlivet Estate;
- Working with partners to identify carbon reduction opportunities for farming tenants, and encouraging them to consider our Innovation with Natural Resources fund as a source of investment for their implementation;
- Helping to fund the set up of the new Scottish Marine Environment Enhancement Fund, managed by NatureScot
- Progressing implementation of our Climate Change Action Plan¹, working with colleagues to develop new green office and travel plans and completing our first year of measuring emissions.

Crown Estate Scotland's assets are significant in supporting the delivery of Scottish Government objectives relating to the environment. Under the Wildlife and Natural Environment (Scotland) Act 2011, the 'Six Big Steps for Nature' set out in Scotland's Route Map to 2020 are integrated into our business planning.

¹ <https://www.crownestatescotland.com/resources/documents/2021-23-climate-change-action-plan>

Procurement

All significant procurement activities were carried out via the Scottish Government's Public Contracts Scotland website. Wherever possible, use was made of public sector Framework Agreements (these agreements often offer better commercial terms than an organisation such as Crown Estate Scotland could achieve acting independently). We were active in Scottish Government Procurement Best Practice networks.

Revenue account payments in excess of £25k

Date	Payee	Description	Amount
15/04/2021	BIDWELLS	Estate Management	113,083.78
15/04/2021	Grosvenor Systems Limited	Project Support	29,040.00
15/04/2021	NatureScot	Project Support	25,000.00
15/04/2021	Savills (UK) Limited (Urban)	Rent and Service Charge	27,975.58
22/04/2021	HMRC PAYE	March 21 PAYE	94,686.41
29/04/2021	BIDWELLS	Estate Management	122,720.40
29/04/2021	Marine Scotland - Scottish Government	Project Support	151,482.00
29/04/2021	Savills (UK) Limited	Estate Management	90,312.11
29/04/2021	Savills (UK) Limited (Urban)	Rent and Service Charge	33,571.90
29/04/2021	SJS Property Services Limited	Office fit out	44,346.36
04/05/2021	HMRC VAT	Q4 20/21 VAT return	636,134.90
05/05/2021	Foundation Scotland	Community Capacity Grant	153,925.00
11/05/2021	Savills (UK) Limited	Estate Management	32,291.28
18/05/2021	Savills (UK) Limited	Estate Management	52,820.40
21/05/2021	HMRC PAYE	April 21 PAYE	88,541.21
25/05/2021	BIDWELLS	Estate Management	48,780.00
25/05/2021	Willis Towers Watson	Insurance	112,353.80
09/06/2021	Strutt & Parker	Estate Management	139,950.00
14/06/2021	Fisheries Management Scotland	Project Support	45,256.00
14/06/2021	Strutt & Parker	Estate Management	49,266.00
22/06/2021	HMRC PAYE	May 21 PAYE	99,460.11
23/06/2021	Softcat plc	Software Licence	68,160.00
28/06/2021	BIDWELLS	Estate Management	48,780.00
13/07/2021	BIDWELLS	Estate Management	59,049.00
13/07/2021	Strutt & Parker	Estate Management	69,975.00
13/07/2021	The City of Edinburgh Council	Rates	42,000.50
22/07/2021	HMRC PAYE	June 21 PAYE	87,371.39
23/07/2021	HMRC VAT	Q1 21/22 VAT return	173,158.48
30/07/2021	William Waugh & Sons Builders Ltd	Property Costs	25,500.00
03/08/2021	Willis Towers Watson	Insurance	29,810.33
12/08/2021	BIDWELLS	Estate Management	48,780.00
12/08/2021	Strutt & Parker	Estate Management	69,975.00
20/08/2021	HMRC PAYE	July 21 PAYE	91,262.71
01/09/2021	Grosvenor Systems Limited	Software Licence	63,078.72
07/09/2021	BIDWELLS	Estate Management	51,570.00
07/09/2021	Savills (UK) Limited (Urban)	Rent and Service Charge	25,504.80
07/09/2021	Strutt & Parker	Estate Management	69,975.00
09/09/2021	G&A Construction	Property Costs	27,441.98
14/09/2021	Scottish Consolidated Fund	21/22 Net Revenue Tranche 3	5,000,000.00
20/09/2021	Argus Software	Software Licence	58,800.00
20/09/2021	Savills (UK) Limited	Estate Management	30,900.00
22/09/2021	HMRC PAYE	August 21 PAYE	92,670.79

Date	Payee	Description	Amount
23/09/2021	G&A Construction	Property Costs	54,883.98
30/09/2021	G&A Construction	Property Costs	106,811.52
30/09/2021	G&A Construction	Property Costs	32,649.59
12/10/2021	Strutt & Parker	Estate Management	70,218.60
14/10/2021	John Anderson Joinery Ltd	Property Costs	25,814.40
18/10/2021	HMRC VAT	Q2 21/22 VAT return	646,448.41
19/10/2021	BIDWELLS	Estate Management	48,780.00
22/10/2021	HMRC PAYE	September 21 PAYE	89,094.06
28/10/2021	G&A Construction	Property Costs	47,889.26
28/10/2021	G&A Construction	Property Costs	65,673.28
29/10/2021	G&A Construction	Property Costs	32,836.63
11/11/2021	BIDWELLS	Estate Management	81,300.00
11/11/2021	Softcat plc	Software Licence	32,272.68
11/11/2021	Strutt & Parker	Estate Management	69,975.00
18/11/2021	G&A Construction	Property Costs	89,494.14
18/11/2021	G&A Construction	Property Costs	52,799.89
19/11/2021	G&A Construction	Property Costs	131,999.72
22/11/2021	HMRC PAYE	October 21 PAYE	98,195.05
23/11/2021	ABP Marine Environmental Research Ltd	Project Support	26,396.48
23/11/2021	Savills (UK) Limited (Urban)	Rent and Service Charge	40,497.55
02/12/2021	Scottish Consolidated Fund	20/21 Net Revenue Tranche 4	2,496,434.24
03/12/2021	Grosvenor Systems Limited	Software Licence	50,705.66
03/12/2021	Marine Scotland - Scottish Government	Project Support	37,437.60
03/12/2021	Strutt & Parker	Estate Management	69,975.00
07/12/2021	BIDWELLS	Estate Management	48,780.00
21/12/2021	Strutt & Parker	Estate Management	79,215.00
21/12/2021	Testcard Ltd	Return of tenant deposit	65,249.95
22/12/2021	HMRC PAYE	November 21 PAYE	93,682.26
19/01/2022	BIDWELLS	Estate Management	48,780.00
19/01/2022	Savills (UK) Limited	Estate Management	39,486.80
21/01/2022	HMRC PAYE	December 21 PAYE	92,545.61
27/01/2022	Scottish Consolidated Fund	21/22 Net Revenue Tranche 1	2,000,000.00
02/02/2022	Forth District Salmon Fishery Board	Estate Management	40,706.96
09/02/2022	BIDWELLS	Estate Management	50,152.50
09/02/2022	Scottish Government	Project Support	144,104.66
09/02/2022	Strutt & Parker	Estate Management	69,975.00
15/02/2022	Savills (UK) Limited (Urban)	Rent and Service Charge	56,676.30
22/02/2022	HMRC PAYE	January 22 PAYE	93,582.76
24/02/2022	London & Scottish (Service Charge)	PropertyService Charge	86,560.79
24/02/2022	Marine Scotland - Scottish Government	Project Support	150,000.00
08/03/2022	Foundation Scotland	Community Capacity Grant	250,943.00
08/03/2022	Solway Firth Partnership	Project Support	25,000.00
08/03/2022	Strutt & Parker	Estate Management	69,975.00
09/03/2022	BIDWELLS	Estate Management	48,780.00
09/03/2022	G&A Construction	Property Costs	118,308.24
09/03/2022	G&A Construction	Property Costs	125,518.40
09/03/2022	G&A Construction	Property Costs	37,681.50
22/03/2022	ESRI (UK)	Software Licence	38,420.40
22/03/2022	HMRC PAYE	February 22 PAYE	100,375.28
28/03/2022	Scottish Consolidated Fund	21/22 Net Revenue Tranche 2	4,000,000.00
31/03/2022	The Crown Estate	Income Apportionment	263,275.12