Public Services Reform (Scotland) Act 2010

The Public Services Reform (Scotland) Act 2010 requires us to publish certain information on our expenditure. This promotes openness and transparency across the Scottish public sector.

Crown Estate Scotland Statement of Expenditure 2021/22

- Revenue account payments in excess of £25k
- Public Relations/Marketing – £323k
- Overseas Travel – £0k
- External Consultancy – £350k
- Hospitality & Entertainment – £1k

Expenditure on Public Relations includes:

- Advertising, marketing and branding
- Social media
- Design work and publications
- Donations and sponsorship
- Subscriptions
- Event management
- In-house staff costs
- Any other promotional activity

Members of staff who received remuneration in excess of £150,000 (does not include receipt of pension, voluntary severance compromise agreements or redundancy payments): n/a

Statement of Efficiency, Effectiveness and Economy

Crown Estate Scotland is committed to delivering increased value through improvements in the economy, efficiency and effectiveness of its functions.

We are self-funded and do not receive funding towards running costs from Scottish Government. All our revenue profit is paid to the Scottish Consolidated Fund, which is managed by Scottish Government Ministers.

Our core values of commercialism, integrity, excellence and collaboration support a culture of careful financial and risk management, and a focus on results and outcomes over inputs and outputs.

In 2021/22 we delivered:

- £15.7m revenue profit returned to The Scottish Government for public spending
- Capital investment fund of £43.1m
Promotion of Sustainable Economic Growth

With regard to promoting sustainable economic activities on the Scottish Crown Estate, key activities in 2021-22 include:

- We announced the 17 winning bidders under ScotWind Leasing, Scotland’s first offshore wind leasing round for a decade, with aspirations for 25GW of capacity and initial commitments for over £25.5bn of investment in Scotland including in pioneering floating wind technology.
  - In addition, we developed a new offshore wind leasing opportunity to boost innovation and help decarbonise oil and gas production.
- We continued to invest in buildings and the creation of great places, by:
  - Advancing our plans for the development of the ZeroFour hub near Montrose, and
  - Starting an in-depth community conversation with local people on the Whitehill estate about their aspirations for the area, to inform the type and scale of future development.
- We launched three new Capital Investment Challenge Funds, designed to support business development and encourage innovative ideas in three key areas:
  - Boat-based tourism
  - Partnerships
  - Innovation with natural resources

Commitment to operating sustainably

Environmental sustainability of the assets is key to our long-term success as an asset manager and investor, and to our ability to generate lasting value for Scotland. In 2021-22 we continued to work with the Scottish Government, partners and communities to encourage sustainable practices, to invest in public access and education activities to enhance public use and understanding of the natural environment.

This is demonstrated by activities including:

- Completing the next stage of peatland regeneration schemes at Feith Mussach on the Glenlivet Estate;
- Working with partners to identify carbon reduction opportunities for farming tenants, and encouraging them to consider our Innovation with Natural Resources fund as a source of investment for their implementation;
- Helping to fund the set up of the new Scottish Marine Environment Enhancement Fund, managed by NatureScot
- Progressing implementation of our Climate Change Action Plan¹, working with colleagues to develop new green office and travel plans and completing our first year of measuring emissions.

Crown Estate Scotland’s assets are significant in supporting the delivery of Scottish Government objectives relating to the environment. Under the Wildlife and Natural Environment (Scotland) Act 2011, the ‘Six Big Steps for Nature’ set out in Scotland’s Route Map to 2020 are integrated into our business planning.

Procurement
All significant procurement activities were carried out via the Scottish Government’s Public Contracts Scotland website. Wherever possible, use was made of public sector Framework Agreements (these agreements often offer better commercial terms than an organisation such as Crown Estate Scotland could achieve acting independently). We were active in Scottish Government Procurement Best Practice networks.

Revenue account payments in excess of £25k

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